



Appendix 2

PERFORMANCE REPORT

**SINGLE OUTCOME AGREEMENT
FOR ANGUS - 2008/2009**

PROGRESS ON ACTIONS – By National Outcomes

JULY 2009

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO1- We live in a Scotland that is the most attractive place for doing business in Europe			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Economic Development Partnership	Support a procurement initiative to assist local companies to bid to provide supplies and services to the public sector, through the development of a specific action plan that enables local businesses to compete	C	Supplier Development Programme to be further promoted
	Encourage sectoral (and geographic proximity) business co-operation towards achievement of efficiencies and growth	C	Re-cycling centre established at Kirkton Business Centre
	Investigate Angus becoming a pilot for research on 'Jobs for the Future'	C	Not being taking forward - SDS to consider further
	Identify and support opportunities to develop Social Enterprises with particular emphasis on childcare, health, tourism and environmental sectors.	PC	Temp post has been established
Angus Rural & Environment Partnership	Upgrade link roads - A90(T)/A935 east of Brechin Link Road (E173 - A92 Route Action Plan Arbroath to Montrose (E171) - A935 Route Action Plan Montrose to Brechin (E172). A cost benefit analysis to be undertaken in the first instance.	PC	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO2 - We realise our full economic potential with more and better employment opportunities for our people			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Planning Partnership	Manage the Fairer Scotland Fund	C	
Angus Economic Development Partnership	Publication of the Angus Economic Development Strategy and associated Action Plan	C	
	Evaluate Working for Families (WFF), Regeneration Outcome Agreement (ROA) and More Choices More Chances (MCMC) and recommend appropriate use of the Fairer Scotland Fund (FSF) for 2009/10	C	Independent evaluation of WFF and MCMC completed
	A reduction in survey returns which cite public transport as a major constraint to economic mobility within Angus	PC	To be included in the forthcoming Angus Citizen Survey
Angus Rural & Environment Partnership	Improve public transport	C	Intervention by Angus Council through Grant Aid led to some bus routes being re-instated

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO3 - We are better educated, more skilled and more successful, renowned for our research and innovation			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Lifelong Learning Partnership	Encourage and support participation amongst groups of 'non-traditional' learners	C	
	Support the work and initiatives of the Enterprise in Education Partnership	C	
Angus Children's Services Executive Group	Implement the Integrated Children's Services Plan	PC	
	Complete training in respect of "Co-operative Learning" to 450 teachers	C	
	Ensure that a growing proportion of staff with management responsibility in partner centres have or are working towards an appropriate qualification	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO4 - Our young people are successful learners, confident individuals, effective contributors and responsible citizens			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Lifelong Learning Partnership	Implement strategies to encourage and support participation in youth work by young people experiencing difficulty	C	
	Implement joint promotional strategies and campaigns for lifelong learning	C	
	Highlight and celebrate young people's achievement in youth work and youth volunteering	C	
	Reduce number of people in More Choices More Chances	C	
	Pilot the use of Personal Development Plans and Scottish Credit and Qualifications Framework in non traditional settings	C	
	Develop learning opportunities available to young people in Angus e.g. Healthcare Academy, Dialogue Youth, Angus Youth Congress	C	
Angus Children's Services Executive Group	Strive to ensure that all young people enter employment, further/higher education or training on leaving school	C	
	Support schools to implement finalised Curriculum for Excellence outcomes	C	
	Implement strategies recommended by a dept review group to address improvement in relation to SQA attainment indicators	C	
	Develop and implement strategies to improve higher order reading skills in all schools	C	
	Implement the Arts and Cultural Education Strategy within schools	C	
	Promote and develop coaching in all schools and support services to facilitate communication and continuous improvement	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO4 - Our young people are successful learners, confident individuals, effective contributors and responsible citizens			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Children's Services Executive Group	Promote the implementation of Active Learning approaches 3-15	C	
	Review and simplify procedures for planning and assessing children's learning	C	
	Develop resources to improve reading skills in line with national guidance	C	
	Review bi-lingual support provision to take account of increased enrolment of non-English speakers	C	
	Grow school link places to enhance access to vocational opportunities	C	
	Pilot extended care facilities in designated local authority pre-school classes	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO5 - Our children have the best start in life and are ready to succeed			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Alcohol and Drugs Partnership	Support agencies who are working with young people in Angus who are using or are affected by alcohol to promote effective service delivery	C	Expanded funding now available from the DAAT
Angus Children's Services Executive Group	Publish and implement an updated Integrated Children's Service Plan for 2009-12	PC	
	Work with different services and agencies to deliver better services for children and young people in Angus	PC	Part of redesign programme
	Develop an integrated approach between the council and health service to evaluate children's services using a common set of quality indicators	PC	
	Undertake needs assessment exercise of the pre-school age group in light of the projected fall in the birth rate to inform future service provision	PC	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO6 - We live longer, healthier lives			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Health Improvement Action Group	Revise, cost and implement the Joint Health Improvement Plan	PC	
	Promote and implement the Physical Activity Development Plan	C	
	Angus Tobacco Alliance activity and related Action Plans - smoking in pregnancy, tobacco related publicity, smoking cessation services	C	
Angus Alcohol and Drugs Partnership	Implement Stage 2 Plans for the Focus on Alcohol (FoA)	C	Stage 3 plans being developed
	Develop local responses to National Plan for Action on Alcohol Problems	C	New National Alcohol Strategy awaited
	Evaluation of Focus on Alcohol	C	
	Develop a range of information resources on alcohol and the effects of alcohol for the public and partner agencies	C	Part of FoA Stage 2 Plans
Angus Community Care & Health Executive Group	Support and develop Health and Wellbeing of older people at strategic level through Older People's Planning Structure and at operational level through Angus Gold 50+ Activities	PC	Awareness-raising materials produced and distributed. Staff training to be delivered in Autumn 2009

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO6 - We live longer, healthier lives			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Care & Health Executive Group	Develop nursing in the community in line with NHS Tayside's Implementation Plan for the Review of Nursing in the Community	PC	Report to CCHEG in June 2009
	Develop Long Term Conditions Plan to meet the needs of the local population and the national & regional requirements	C	LTC Plan reported to CCHEG in May 2009
	Complete first phase of pathfinder project on Older People's Outcome Agreement	C	Interim Report produced May 2008
	Implement the recommendations of the Angus Community Medicine and Rehabilitation Redesign Project	PC	Recommendations on the new service model for Community Medicine and Rehabilitation services and the implementation plan will be made to NHS Tayside Board in August 2009. This slippage is due to the schedule of meetings and governance arrangements within the CHP and its Committee.
	Consider outcome of Best Value Review for Older People	C	Reported to Full Council February 2009
	Develop reference forums as part of the collaborative approach to the planning and development of services	C	Forums established for OP, Carers, LD, PD and AMH
	Contribute to review and redesign of acquired brain injury services across Tayside	C	Incorporated into the Tayside Neurological Redesign
	Restructure adult mental health services in Angus in line with the Tayside review	C	Services developed in line with Tayside Review
	Develop Telecare Services in Angus	C	A range of Telecare equipment now available
	Housing needs of all community care groups identified and proposals included in 2009 LHS	C	
Enhance services for people with dementia	C	Being progressed as part of BVR older people	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO6 - We live longer, healthier lives			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Children's Services Executive Group	Progress the development of a Play Strategy for Angus	PC	This is now being developed by the early years and childcare Joint Action Group
	Roll out 'Health Promoting Schools' accreditation to all schools	C	
	Support all Angus School to become 'Health Promoting Schools'	C	
	Implement the priorities of the Angus Partnership on Domestic Abuse Strategy & Action Plan 2008-2011	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO7 - We have tackled the significant inequalities in Scottish society			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Planning Partnership	Work with the communities in the north area of Arbroath, Arbroath Harbour and Drumachlie, Brechin, to help people back into employment and training and to improve community safety and health within these communities	C	
	Tackle poverty and employability in Angus	C	
	Deliver Equalities Action Plan	C	Responsibility of individual organisations
Angus Lifelong Learning Partnership	Co-ordinate provision and support to More Choices More Chances	C	
	Improve opportunities for young people not in Education, Employment or Training	C	
Angus Community Care & Health Executive Group	Develop services to help long stay patients with learning disabilities move into the community	C	Final resettlement stage complete
	Develop services to protect vulnerable adults at risk of abuse and neglect	C	Additional staff have been appointed
Angus Children's Services Executive Group	Develop vocational learning capacity in Angus Secondary Schools	C	
	Deliver a composite Equalities Policy in Education	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO8 - We have improved the life chances for children, young people and families at risk			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Alcohol and Drugs Partnership	Co-ordinate service responses to children of substance misusing parents who are known to services	C	Montrose Link-Up Initiative
	Develop joint working arrangements with health in the substance misuse field	PC	Co-location of staff completed. Mgt & governance arrangements to be agreed
Angus Children's Services Executive Group	Implement action plan from Best Value Review of Residential Schools and Review of services for looked after Children	PC	Part of redesign programme
	Complete & implement redesign of mental health and wellbeing services for children	PC	New post has now been established within the JSSU to take this work forward
	Ensure culture of reporting incidents of abuse, neglect and harm is promoted and gaps in reporting are identified	C	
	Implement the Kinship Carers Scheme	C	
	Develop range of foster care resources available to children and young people	PC	Part of redesign programme

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO9 - We live our lives safe from crime, disorder and danger			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Safety Partnership	Reduce violent crime		<i>As per Indicators</i>
	Reduce crime		<i>As per Indicators</i>
	Contribute to National Target of reducing road casualties as described		<i>As per Indicators</i>
	Contribute to the Tayside Community Justice Authority objective of reducing re-offending by 2%		
	Target drug dealers & other active criminals	C	
	Reduce vandalism	C	
	Develop a Communications Strategy and partnership website	PC	New Community Planning website launched April 2009
	Effective implementation of the Community Safety/Anti-Social Behaviour strategies	C	
	Implement local responsibilities arising from the Tayside Community Justice Authority	C	
Carry out actions as detailed in the Road Safety Plan	C	Part of Strategic Assessment	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO10 - We live in well-designed, sustainable places where we are able to access the amenities and services we need			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Care & Health Executive Group	Implement Angus Council's Scottish Housing Quality Standard Delivery Plan to ensure that all Angus Council housing meets the SHQS by 2015	C	
	Develop and implement the Local Housing Strategy and Local Plan to promote high levels of insulation and airtightness so that by 2012 all new housing is designed to NHER 10, to help reduce carbon emissions and the incidence of fuel poverty	C	
	Develop and implement the Local Housing Strategy and Local Plan so that a balanced range of good quality house types is delivered across all tenures and in all parts of Angus	C	
	Implement the Affordable Housing policy which aims to identify housing need across Angus and work in partnership with Registered Social Landlords and developers to ensure an average of 25% of new housing is affordable	C	
	Develop and implement a Private Sector Strategy to increase housing options & respond to changing needs. Develop an International Worker Strategy to meet the needs of a diverse community are met	PC	
	Fulfil statutory obligations to homeless people and those threatened with homelessness	C	
	Provide good quality housing information, advice and assistance in different accessible formats including a web based housing options guide	PC	
	Provide education and support to young people to prevent homelessness	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO10 - We live in well-designed, sustainable places where we are able to access the amenities and services we need			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Care & Health Executive Group	Identify and target resources to improve joint working ensuring integrated, holistic, person centred approach to assessing needs and securing appropriate housing and housing support	C	
	Development of Affordable Housing Strategy for Angus	C	
	Encourage the provision of more affordable homes for rent and purchase	C	
Angus Children's Services Executive Group	Complete the Forfar/Carnoustie School Project	C	
	Complete construction of Seaview Primary School	C	
	Undertake a further review of the School Estate Strategy and a related review of other education service premises	PC	
Angus Rural & Environment Partnership	Adoption of the final Core Path Plan	C	
	Develop burgh path networks	C	
	Increase length of dedicated cycle routes	C	
	Develop travel plans	C	Travel Plan Working Group established
	Implement travel plans	PC	Action Plan being developed
	Develop and promote a network of main paths/tracks throughout Angus which will be signposted by the council and others to allow public access to the countryside	C	Part of path network and core path plan
	Highlight the potential to facilitate the release of land for affordable housing??	C	Requirements as per Local Plan

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO11 - We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Planning Partnership	Implement the Active Citizenship Strategic Statement and Action Plan	PC	To be taken forward by LL Partnership
	Investigate opportunities for supporting local area partnerships to deliver their priorities	C	
	Review the Scheme of Establishment of Community Councils	PC	
	Implement the recommendations from the pilot on Local Community Planning	PC	
Angus Economic Development Partnership	Support the work of Scottish Business in the Community <i>(Duplicate)</i>	C	P/T post established (Ec Dev, Education, Glaxo, SDS)
Angus Lifelong Learning Partnership	Provide training for appropriate staff and volunteers involved in community engagement	C	
	Increase numbers of young people volunteering	C	
	Publish and implement 2008-2012 Community Learning & Development (CLD) Strategy	C	
	Develop and implement a co-ordinated approach to training in CLD	C	
	Promote/provide the use of community facilities	C	
	Improve awareness of opportunities for citizen involvement	C	
Angus Community Care & Health Executive Group	Increase the range and flexibility of respite care in Angus	C	Additional respite hours available
	Implement the Carers Information Strategy in partnership with NHS	C	
	Improve training and education for staff on their duties and needs of carers	C	Part of care management training

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO11 - We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others			
Thematic Group	Required Actions	Status	Action(s) to be taken
	Increase the identification, engagement and support available to young carers	C	
Angus Children's Services Executive Group	Publish the parental involvement strategy now required by legislation	C	
Angus Rural & Environment Partnership	Implement the Rural Strategy Action Plan as per its developing timetable	C	
	Introduce new community engagement arrangements in Sidlaw/Newtyle and the Angus Glens	PC	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO12 - We value and enjoy our built and natural environment and protect it and enhance it for future generations			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Rural & Environment Partnership	Raise awareness of the importance of biodiversity and the duty on public agencies and their officers to “further the conservation of biodiversity”	C	
	Incorporate biodiversity enhancement into estate management	C	Major resource implications to adapt properties Future funding of Tayside bio-diversity post uncertain
	Update the State of the Environment Report for Angus	PC	This will be updated every 5 years – next report will be published in 2011
	Increase number of schools with Eco-School status	C	
	Continue to ensure the council delivers energy efficient homes	C	
	Develop a plan for improving and maintaining the parks and open spaces in Angus	PC	Review of maintenance to be completed Sept 09. Openspace Strategy due early 2010

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO13 - We take pride in a strong, fair and inclusive national identity			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Economic Development Partnership	Production of the River South Esk Catchment Management Plan with associated Action Plan	PC	To be incorporated into Tay Basin Mgt Plan by Dec 2009
	Delivery of Angus Tourism Strategy and Annual Action Plan	C	
	Establish the structure and scale of tourist accommodation base in Angus	PC	Consultant being appointed to undertake survey
	Prepare 2 nd welcome pack for EU & international workers in several languages. Pack will provide info & contact details to enable workers to access services	C	
	Research the number of incoming workers to Angus, the work they do, qualifications, living conditions, racial/cultural backgrounds and perceptions of Angus	PC	Post now established and filled. Work to commence Autumn 2009

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO14 - We reduce the local and global environmental impact of our consumption and production			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Rural & Environment Partnership	Prepare a Climate Change Action Plan to reduce greenhouse gas emissions, covering energy sourcing and use, travel, waste production and disposal, estate management and procurement of goods and services. This is an Angus Council priority at present.	PC	Major resource implications
	Incorporate climate change reduction and adaptation measures into policy/plans	C	
	Continue working towards the domestic HECA targets to reduce CO2 emissions and increase home energy efficiency	C	
	Review of Energy Procurement in partnership with TPC	PC	
	Identify areas for reducing the impact of global warming and develop a carbon management programme	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO15 - Our public services are high quality, continually improving, efficient and responsive to local people's needs			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Community Planning Partnership	Workforce planning to be fully integrated into strategic planning processes	PC	
	Undertake a customer satisfaction survey	PC	Survey to be undertaken in the Autumn
	Developed shared accommodation arrangements	PC	
	Ensure all staff deliver to standards set under Angus Council's Customer Care Strategy	PC	
	Implement the registration requirements contained in the local electoral administration and Registration Service (Scotland) Act	C	eRegistration to be considered after next Census in 2011
	Implement the final statutory requirements contained in the Electoral Administration Act 2006	C	
	Work in collaboration with Scottish Courts Administration to ensure the smooth transition of the District Court Service from Angus Council to them	C	
	Progress the rollout of the council's electronic procurement system (PECOS)	PC	
	Continue to develop the range of services available through ACCESSline and ACCESSonline	PC	
	Develop and co-ordinate the council's involvement in the Shared Services Agenda	PC	
	Develop Single Outcome Agreement with Community Planning Partners	C	
	Implement the Angus Customer First Programme to meet the national objectives of delivering more convenient and responsive services.	PC	
	Review and develop the role of ACCESS Offices in each burgh	PC	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO15 - Our public services are high quality, continually improving, efficient and responsive to local people's needs			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Lifelong Learning Partnership	Develop an Angus Cultural Strategy with local organisations and other agencies	PC	
Angus Alcohol and Drugs Partnership	As a consequence of the Licensing (Scotland) Act 2005 establish and provide clerking services to the Local Licensing Forum	C	
	Further develop joint working arrangements in substance misuse services	PC	Co-location of staff completed. Mgt & governance arrangements to be agreed
Angus Community Care & Health Executive Group	Review effectiveness of current joint working arrangements – Extended Local Partnership Agreement	PC	ELPA to be revised by Autumn 2009
	Progress NHS Tayside's Shifting the Balance of Care project	C	
	Develop outcome measures for each care group	PC	Part of Pathfinder Project
	Develop a multi-agency information sharing strategy	C	
	Review approach to the use of Direct Payments and Self Directed Care	C	New guidance developed
	The further development of the Angus Joint Equipment Loan Service (AJELS)	PC	Awaiting the outcome of Option Appraisal
	Develop ways of sharing information with partners, particularly the Single Shared Assessment process and the evaluation of the pilot eCare information sharing project	PC	Awaiting national solution via eCare Framework
	Develop ways of using modern technology to support people at home	C	A range of Telecare equipment now available

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started

ANGUS COMMUNITY PLANNING PARTNERSHIP - SINGLE OUTCOME AGREEMENT 2008/09

NO15 - Our public services are high quality, continually improving, efficient and responsive to local people's needs			
Thematic Group	Required Actions	Status	Action(s) to be taken
Angus Children's Services Executive Group	Implement GLOW (National education Intranet) in a phased programme in Angus Schools	PC	
	Implement revised tracking recording and reporting IT system in primary and secondary schools (including a system to address the needs of looked after children)	C	
	Review team structures within Education Headquarters	C	
	Take forward recommendations from published HMle report on the education functions of Angus Council	C	
	Take forward recommendations identified in the 2006 Standards and Quality Report	C	

C – Completed

PC – Partially Completed

SS – Significant Slippage

NS – Not Started